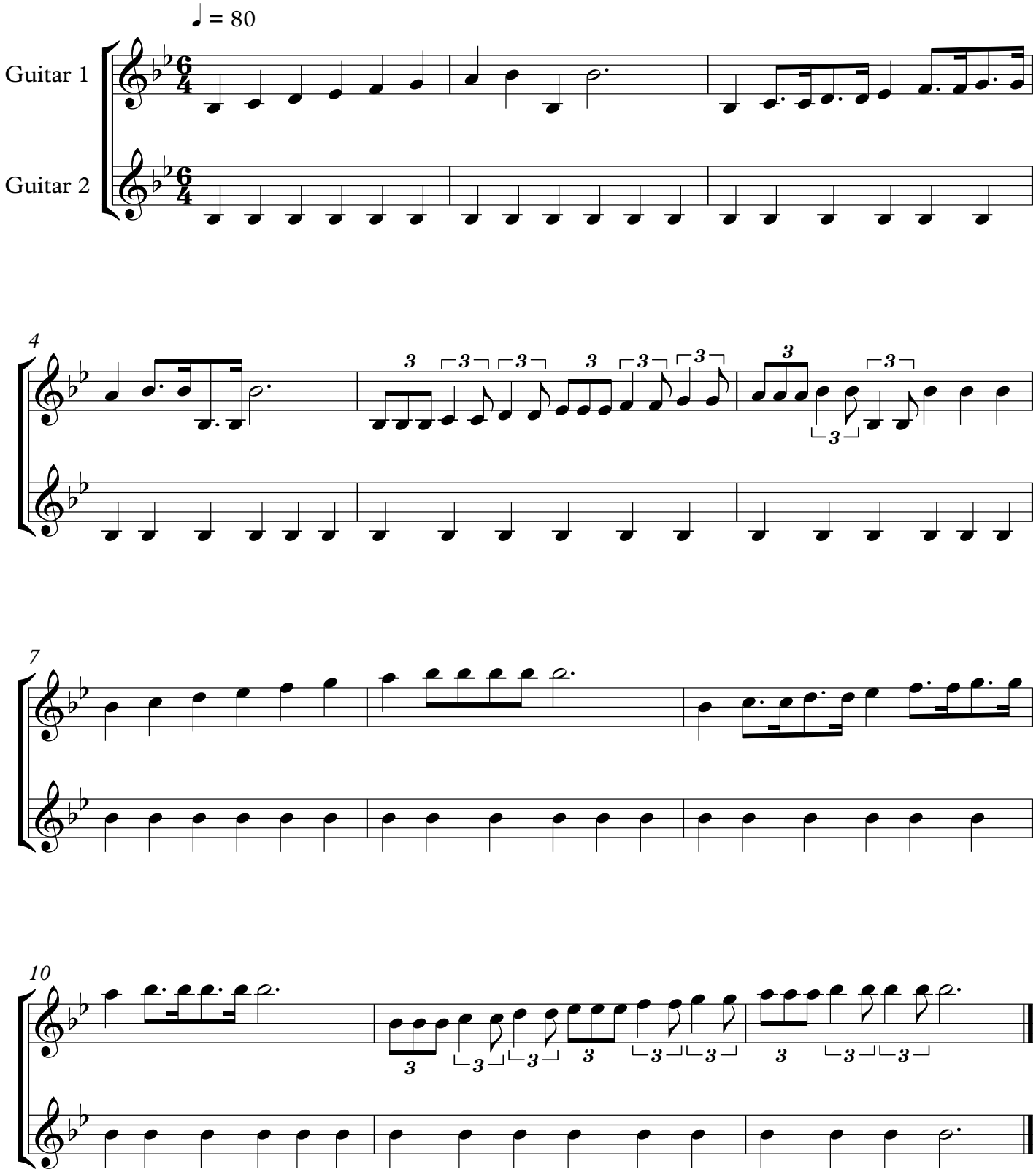Exercise 16.7